Dear [Name],

Recent conversations and communications between you and Fred Dolbeare on one side and myself and myself on the other have led us to make the following comments in the interest of continued harmonious and effective cooperation among us all:

2) The National Committee for Free Europe, though partially private, is an integral part of a governmental project and as such is almost exclusively political. The work of NFC constitutes one of the activities connected with CPC, which is considered a vital and confidential government agency. CPC was created to serve as an instrument for the realization of basic, official policies of the highest order, and is directly responsible to the highest ranking government officials.

2) In view of the pronounced official character of the enterprise in which NFC is engaged and due to the fact that a large part of the funds at the Committee's disposal are from the government, NFC must be closely guided by government organs, especially by the State Department through CPC.

3) As you yourself have often taken pains to point out this does not mean that the distinguished directors and sponsors of the NFC are "stooges". It means that all their decisions and acts must be kept within the framework of government policies and plans. Naturally, there is no desire to discourage the activity or initiatives of your directors and sponsors. We all feel deeply grateful to you for playing such a part in attaching such men to the Committee. Their interest, participation and active backing will add much-desired momentum and prestige to our undertaking.

4) For that reason we are pleased that you are planning to launch a drive for funds as soon as feasible after Labor Day.

5) In view of the main source of our funds, of the fact that though sufficient they are not unlimited, and of the definite political aims which the government expects to attain in spending them, it seems to us advisable for New York and Washington to cooperate in working out final drafts of the major budget items. Among major items we consider the National Committee budget, for example. We are pressing to make this suggestion, not because of any disapproval of any budget decision.
made by NSF but because the prospective activities of certain committees, or activities covered by certain committees, may or may not be of a confidential nature the ramifications of which can be initially known only to Washington.

Also certain persons, known to the Committee, and activities considered by the Committee may pose a threat to the U.S. Government. The Committees are closely connected with thousands of refugees in Europe, in which the U.S. Government is interested. Some of these refugees are useful, others are Communists agents, still others are fascists. Consequently, these projects receive a certain amount of screening by representatives of vital government agencies.

Nothing mysterious or of a "saps and rubbers" nature is intended in this explanation; we are only saying that in the great complexity of vital U.S. government activities, with which NSF is closely connected, we believe continued close consultation with us on major budget items will be helpful to the project.

6) As a corollary to this, it would help us in planning if you
   a) would tell us each month what your expenditures have been and
   b) if you'd continue to notify us of each new Committee commit- 
      ment involving the continuation of any appreciable sum.

7) In view of the necessity of close cooperation we shall endeavor 
   not only to get authoritative answers from the proper government sources 
   to any policy questions you may raise but shall send you periodical 
   reports on policy developments. With this we do not wish to give you 
   the impression that any day we can immediately get policy information 
   directly from top sources. We go through well-defined channels which 
   reach to the necessary sources. Usually the channels work well and 
   ordinarily policy information is given promptly after policy decisions 
   have been made.

8) It is self-understood that we want to cooperate most closely 
   with you in our contacts with the exile leaders. Before discussing 
   any matters involving E.C.F.R. with members of the National Committees 
   whether in Washington or New York or anywhere else we shall endeavor 
   to see one of you, so as to assure a common point of view. We hope you 
   will feel assured that none of us is acting on his own in relations 
   with members of National Committees or in any matter concerning NSF 
   and if you should get that impression, please tell us of it.
9) We are engaged in a difficult, complex task, partly private but predominantly governmental: many persons, nations, states, governments and U.S. government agencies are involved; our chance to do something useful for our country is unique; opportunities for misunderstandings and causes for feelings of frustration abound. For these reasons, we consider a continuation of our close cooperation and consultation is essential.

Cc: 2/20/60

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