

By the name of God the most merciful, the most gracious
Top Secret and Confidential

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Operation

3094/ 3/994/2
Chief of Army Staff
operation
Operation Department
Director of Military Operation
(Operation Directorate)
Issue/ 2/10/3
Muharram 1424 H
Date 29th of March 2003

818 33/3
3/31

To/ Command ()
Subject/ Directives

This is a copy from the directives of President Saddam, which was issued on March 29, 2003.

Please to be reviewed and taking the necessary steps to carry out.

Regards

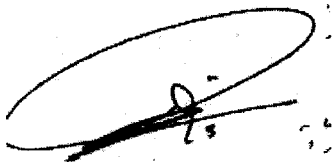
Notice/ 5756/ 30 March 2003

Operations
4/2

To list (B)
Kindly take the necessary
procedures
Attachments
(1) Directives

Immediately

- 1- To be cuirculated
- 2- Reading it in front of the Staff Officers of the Department



Staff Major General
Karji Hasan 'Alwan
Military Operations Director
March 29, 2003

Staff Major General
Riyad Jalal Tawfiq
Secretary of the
Operations Department
March 2003
Time 2: 30 PM

Copy to
Northern Region Command

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3130

Southern Region Command
Al-Furat Al-Awsat Command
Middle Region Command
Operation Department

Please review, and take the necessary procedures to carry out on the president directives

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By the name of God the most gracious, the most merciful
(Fight them and Allah will punish them by your hands and disgrace them helps you (to
victory) over them, will heal the chests of believers).(Holy Quaran)

It goes without saying that the long war, which lasts for weeks and months gives the opportunity for both fighting parties, every one on his own characteristics to treat all the gaps and to take precautions if the war really breaks out. Then, at that time and as it is normal in every conflict, willpower and self-confidence will say the last word supported with factors and reasons.

Furthermore, the long war as described before could add a major factor in case of harmonizing with willpower that support victory on enemies and making them surprise with new methods and ways of fighting.

Since the great victory in the First Gulf War (1991), we have said that following the footsteps of enemies will not always put you in front and your enemy in the back; however, choosing unfamiliar road for enemies will give preference to defeat enemies in the battlefields. In addition, we said that we have chosen our own path, which is in harmony with Arabs and Iraqis characters and their belief in their land, piety, and their history and their all around characteristics as an integral part of a warrior nation.

furthermore to what we have added to those traits and to what we have renewed in this new Iraq as we chose integration between simplicity and methodology, with what we can extract and use from the brain of our Iraqi scientists in this field in order to develop the scientific methods, and the technology that we had acquired.

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All that in addition to the new innovativeness, however, the Idea of facing complicated advancement by technical methods and the material products that emanates from it by using methods applied to fit our thoughts, history and our readiness to confront the enemy, was a new idea, which had no fixed or tested hypothesis. Neither people nor the parties undertake any military duties equivalent to the armed forces or independence not applied in the armed forces and the parties, which will increase its effects, become fixed and within understood context.

Saddam gave examples of great victory in the First Gulf War (1991), we faced the troop concentration of the coalition forces in our simple detachments despite their superior Air forces, the tanks battlefield on the outskirts of Basra city, the raid on the enemy troops across the Saudi borderlines in Al-Khafji city and the military activities of the third Corps frontlines. Anyhow, Saddam addressed his people and comrades that the idea of a fight this time still premature as before in the First Gulf War (1991). He mentioned reasons of deferent land and characteristics of people. He tried to lift up the Morale by saying this time the enemy has come in depth of our land, and the time has come, our opportunity has come, comrades ten days have passed on the aggression, its time to attack the enemies.

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We must not give the opportunity to our enemy to have stability and gather his strength to choose how, where and when to attack us, in sized detachments, companies and sections. The endurance of people and sectors in the cities under the leadership of the party and depriving the enemy from occupying any city is the basic premise to invalidate the attacks, this we have achieved, we thank the lord but this is not sufficient to expel the enemy from our land. Based on this fact, our armed forces, which succeed in protecting and keeping our cities away from the enemy hands; in addition to our forces inside and outside the cities, we must follow the following guidelines:

- 1- Formation of detachments composed from the forces, which exist inside and outside the cities. In order to attack the enemy outside the cities and deprive them of rest, we must apply the instruction of attacking to hit a target, and no one should fire out of these detachments unless the enemy is within the effective range of our weapons.
- 2- The detachments must be skilled in this field, and if not, must be trained or directed in the principles of warfare, one of these skills must be the survey of target and choosing the suitable locations to implant the ambush by the detachment. The commander of the detachment, who must give every individual accurate duty, and he must carry this entire plan before every attack.

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- 3- We must not be dragged into a battle that extends into a duration, which allows the enemy to counterattack us using his aircrafts against our fighting units, and we must maneuver and get away from the enemy's fire after we accomplish our goals and duties.
- 4- We must agree in advance on a point of congregation for the detachment, after completing our mission in a depth of at least three kilometers or more. The attacks must have two options, the first is gathering whereas the forefront unit that reach it is no more suitable for whatever reason, among those reasons that its subject to the enemy firing range, in that case, we must proceed to another gathering point, two to three kilometers between two gathering points, in such away that the distance between the optional gathering point which is in charged of firing at the enemy and the point of the ambush after its accomplished, the distance must be six kilometers. In all events, the detachments must not be accompanied with the vehicles, which transport its troops in order that the personnel carrier must not be a burden on it after the attacks or a soft target for the enemy's aircrafts which is used as a guiding trace for the enemy's aircrafts which enables it to hurt our detachments. If any other arrangement used such as; moving along with one vehicle or more mounted with machine guns or anti armor 106 mm mortars, this must be done according to special configuration such as; the personnel carrier will depart via a deferent route which is not used by the ground infantry.

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5-The detachments must be divided on both sides of the road in a military way and must be divided into four sections, two on the left and two on the right side of the road with a distance not less than 200 meters and no longer than 500 meters as follows:

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To inflict heavy casualties on enemy's forces, its recommended that cluster one and two not start shooting at their targets when it moves in front of it, it is prudent that the target left alone moving until it reaches cluster 3 and 4, at that moment cluster 3 and 4 will start firing on the convoy, also cluster 1 and 2 will start firing; either it will hit the target in the back if the convoy is short, or it will cause losses if the convoy covers the area between cluster 1, 2 and cluster 3 and 4.

6- you shall transform the large military unit in the defensive location to a safe and supporting base to other detachments, if the goal of the detachment falls within the fire range in the defensive lines with the possibility of moving its mortars to the front and it should return back to its home base whenever that visible, and to the depth, distance and number that the supporting force will need. On the other hand it's acceptable that the detachment will rely on its resources to survive, and react to each unique situation in light of several variables. Stated differently, the work plan must embody flexibility that allows the fighting units to make changes at the spur of the moment.

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- 7- One of the main points in the idea of making detachments positioning is flexibility, which is necessary in the idea of making detachments in planning and practicum. The possibility for detachment to stay overnight and not return back to the safe base(heavy armament in the defensive location), but after couple of days and it could plan by itself and carry out the plan with the possibility of keeping in touch and support with artillery fire if necessary for some times. Therefore, it is essential to have a communication officer who connect them with the safe base in case of emergency.
- 8- On the basis of making detachments, the frontlines of divisions, brigades and regiment or any other organization at a level of party or people, they mustn't relay on making one detachment daily but it must be concentrated like tens at the frontlines of every governorate and corps. Every detachment goes to its target, and on the frontlines of every division, we must have 7 or 8 detachments and more than one detachment on the frontlines of the brigades. If we apply these rules in an intensive way we will inflict heavy casualties on the enemy forces, and by god, we will defeat them. Saddam also reminds his soldiers that they are fighting for holly case on the contrary of the enemy who came as invasion to occupy their land, therefore the enemy has less patient and the heavy casualties wounded them deeply in the heart). Saddam gave example on the troops of the enemy who was running away in front of our simple guns which not designed as an anti armor weapon.

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- 9- The enemy must not feel safe at all, neither at daytime nor at night, and must feel like stranger and unpleasant and unwanted by people, earth, trees, plants and buildings. When attacking the enemy we must not drift under specific time and routine attacks, which gives them stability, and security, which they should not have. We must be very careful of our enemy especially during the attacks and we must not let them rest at all neither at the day nor at the nighttime.

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Means that every commander and party responsible must not be ready in preparing himself to go out to the enemy in big or medium force and open challenge when its time. Every commander and party responsible must realize that opportunity could arrive any moment and he must prepare perfectly himself and his forces so we will not blame ourselves when the chance comes to get the enemy, harmonize with this style (the big or medium mass) and perhaps not ready to accept the challenge.

Get ready for every possible outcome, and fight the enemy with these detachments until other opportunities come.

God will be the supporter of believers...

Oh, great people...

Oh, men in our brave armored forces

Oh, comrades who took the oath of virtue and Jihad for rising up the principle of the nation after they believe, fear and relay on god.

Oh, Braves and glorious, people of sacrifice among Saddam Fedayeen

Oh, Men and believers in the forces of National Security

Fight them according to this, and according to what you invent of new ways and methods, by the name of god you will certainly win.

Oh, comrades, sons and brothers your enemy has no right and came here to desecrate every thing holy for you, the enemy came to desecrate your history and future, you are righteous and you the right and belief in God and the honor. You are the source of believe and holy messages. The enemy has no right and they are the embodiment of disbelieve and atheism, agonistics and crimes.

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Fight them and Allah will punish them by your hands and disgrace them, God will help you
(to victory) over them

God is the greatest

God is the greatest

Fie on the criminals

A handwritten signature or scribble in black ink, appearing to be a stylized name or set of initials.

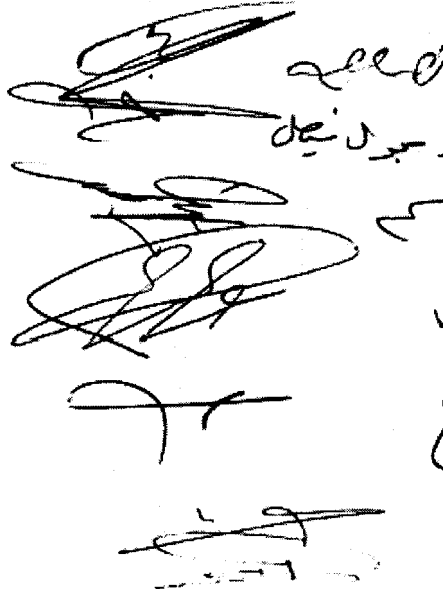
On the twenty six of Muharrm 1424 Hijri
Twenty-nine of March 2003 Gregorian

Brigadier General Raghad Isma'il

Brigadier General "illegible"

[Several signatures follow]

Mutar 'Abd-al-Sahib



Brigadier General Diva' Maim Faysal

Colonel Sabah 'Abbas