March 16, 1981
Memorandum from John McMahon to the Secretaries of State and Defense and Director of the National Security Agency, '[Redacted] Report'

Citation:
http://digitalarchive.wilsoncenter.org/document/165283

Summary:
Translated memorandum focuses on the power industry in Poland, future measures, and requests for military assistance with power plants.

Credits:
This document was made possible with support from the MacArthur Foundation.

Original Language:
English

Contents:
- Scan of Original Document
MEMORANDUM FOR: The Secretary of State
The Secretary of Defense
Director, National Security Agency

FROM: John N. McMahon
Deputy Director for Operations

SUBJECT: Report

1. Enclosed is a [ ] report. For convenience of reference by NFIB agencies, the codeword has been assigned to the product of certain extremely sensitive agent sources of CIA's Directorate of Operations. The word [ ] is classified and is to be used only among persons authorized to read and handle this material.

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John N. McMahon

FIRDB-312/00767-81

TS #818072
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RELEASE IN PART EXEMPTION: HR70-14
DATE: 08-18-2008

HR70-14
FIRDB-312/0767-81

Distribution:

The Secretary of State
The Secretary of Defense
Director of Central Intelligence
Director of Intelligence and Research
Department of State
Director, Defense Intelligence Agency
Director, National Security Agency
Deputy Director of Central Intelligence
Director of the National Foreign Assessment Center
Preparations of the Ministry of Power Industry and Atomic Energy for a "State of Crisis"

Summary:

This report is a translation of a Polish document entitled "Report Regarding Preparations of the Ministry of Power Industry and Atomic Energy for a State of Crisis," and is classified SECRET. The report provides information on current preparations and proposals for future measures. Current preparations include a draft directive for efficient operation of the power industry, regulations on militarization of certain power services, a request for military assistance in protecting power facilities, increased protection of the ministry building and better selection of personnel. Proposals include a request for military assistance in forming an armed security force for the building.

End of Summary
REPORT

Regarding Preparations of the Ministry of Power Industry and Atomic Energy for a "State of Crisis"

1. Current state of preparations:

1) A draft directive of the Minister of Power Industry and Atomic Energy in regard to operating and maintaining in proper technical condition electric power installations in the national electric power system during a state of crisis has been prepared. Publication of this directive is expected in a few days. Implementation guidelines will be issued at the same time.

2) Regulations and a directive of the Minister of Power Industry and Atomic Energy (coordinated with the General Staff and National Defense Committee Secretariat) in regard to militarization of the following services have been prepared:

- transport allocation services;

- operations and maintenance services of power stations, electrothermal plants, heating plants and power industry plants;

- services for ensuring continuity of operation of brown coal mines directly collaborating with power plants at TUROW, ADAMOW, KONIN, and PATNOW;
3) A plan for activities in connection with militarization of the units specified in section 2 has been prepared.

4) A request has been sent to the General Staff for troops to take over protection of additional power facilities, especially those susceptible to sabotage-subversion activity. Authorizations for commanders of military protection to enter these facilities have been issued.

5) In connection with possible future interruptions of electric power delivery from the national electric power system, the following ministries have been notified:

- Health and Social Welfare,
- Communications,
- Agriculture,
- Administration, Local Economy and Environmental Protection,
- Internal Affairs,
- Justice,
- Radio and TV Committee,

concerning appropriate preparatory actions regarding high operating efficiency of power generating machinery available to them.

6) The National Power Allocation Authority—Ministry of Power Industry and Atomic Energy, will introduce a state of emergency as of 18 February 1981 in one of the District Power Allocation Authorities designated to take over the function of alternate National Power Allocation Authority. In this connection the National Power Allocation Authority will:
- establish the current personnel strength needed to perform the duties of the National Power Allocation Authority,

- test the communications and telemetry means, and supplement them according to needs and to the fullest extent possible,

- conduct within a 10-day period a drill connected with the transfer of management of the national electric power system from the alternate position of National Power Allocation Authority.

7) Protection for the Ministry and National Power Allocation Authority building at 2 Mysia Street has been prepared as follows:

- eviction of unrelated institutions from the ministry building (documents have been prepared),

- establishment, in coordination with the Ministry of Internal Affairs and Office of the Council of Ministers, of an armed guard service for protection of the ministry building (the matter is being resolved),

- creation of a security service composed of ministry workers for ensuring efficient operation of technical and firefighting equipment in the ministry building.

8) Selection of workers has been conducted in conformity with the more stringent criteria and also their assignment for implementing tasks during such a period in accordance with the developing and growing situation. Appropriate security for places of work, rest, and food service is anticipated.

9) The appointment of [illegible] of ministry communications is envisioned in order to secure the ministry's internal communications, telemetry, remote control engineering, radiocommunications, and teletype communications.
10) A briefing for district power industry plant and association directors has been held, and they were confidentially instructed on the subject of implementation of the resolutions of the VIII Plenum of the PUWP Central Committee by the party leadership and aktiv during a crisis.

2. **Conclusions and proposals**

   1) Assistance of the Ministry of Internal Affairs in establishing an armed guard for protection of the building.

   2) In order to improve operations (and confidential activity of the Military Department, which is involved in extensive cooperation with military and public institutions outside the ministry, it is proposed that the Military Department be assigned a military duty vehicle with driver (periodically).

Director of the Military Department
Colonel P. PANASIUK
Master of Engineering